



Reference Solution for PRINCE2-Foundation.157q

PRINCE2-Foundation

PRINCE2-Foundation written Exam

Score: 800/1000

Version:

Time Limit: 120 Minutes

Exam A (157 questions)

Question 1

Which is a minimum requirement for applying the change theme?

- ☐ To identify whether an issue affects the continuation of the project
- ☒ To ensure each change is managed as an exception
- ☐ To produce a breakdown of the products to be produced
- ☐ To tailor all changes to improve the quality of the project

Question 2

Which is an objective of the Closing a Project process?

- ☐ Prepare the plan for the next stage
- ☒ Assess any benefits that have already been realized
- ☐ Produce a Benefits Review Plan to identify what benefits are expected
- ☐ Check that all benefits are realized before closing a project

Question 3

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- ☐ Project mandate
- ☒ Initiation stage plan
- ☐ Project initiation documentation
- ☐ Project brief

Question 4

When should the Project Board refer to corporate or programme management for a decision?

- ☐ The stage requires resources
- ☒ It is forecast that project level tolerance will be exceeded
- ☐ The Senior Supplier or Senior User needs to be changed
- ☐ Any request for change needs to be approved

Question 5

Which statement describes the 'Implement' step within the recommended risk management procedure?

- ☒ Take planned action to respond to a risk
- ☐ Implement the responsibilities for risks defined in the Risk Management Strategy
- ☐ Assess the proximity of a risk
- ☐ Identify the level of risks that can be tolerated by the project

Question 6

Which is a purpose of the plans theme?

- ☐ To identify, assess and control any potential changes to the baseline
- ☐ To establish the project's structure of accountability
- ☐ To assess and control uncertainty
- ☒ To understand whether the targets are achievable

Explanation:

Reference <http://prince2.wiki/Plans>

Question 7

Who should act as the communication channel between a project and corporate or programme management?

- ☒ Project Board
- ☐ Project Assurance
- ☐ Project Manager
- ☐ Project Support

Question 8

Which is a purpose of a lessons log?

- ☒ To record any lessons that are raised in checkpoint reports
- ☐ To document that corrective action is being taken
- ☐ To escalate lessons to the project board
- ☐ To raise improvements with project assurance

Explanation:

Reference <https://mplaza.pm/prince2-lessons-log-template/>

Question 9

What is a supplier of a PRINCE2 project responsible for?

- ☐ Providing the project mandate
- ☒ Providing resources to deliver the project outputs
- ☐ Establishing the project's governance
- ☐ Realizing the benefits from the project

Explanation:

Reference <http://prince2.wikidot.com/senior-supplier>

Question 10

Which is shown in a product breakdown structure?

- ☐ Management stages, major products and control points
- ☐ In which order the products should be created
- ☒ The major products that are to be developed in a plan
- ☐ What resources are required to develop the products

Question 11

Which is a minimum requirement for applying the organization theme?

- ☒ The project's approach to engaging with its stakeholders must be defined
- ☐ Roles must be combined to reduce the number of individuals needed on the project
- ☐ During a procurement the senior supplier must be appointed from the customer organization
- ☐ The project team must change at each end stage of the project life cycle

Question 12

What needs to be in place to ensure effective issue and change control?

- ☒ Configuration management system
- ☐ Manage by exception
- ☐ Quality planning
- ☐ Information needs for stakeholders

Question 13

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [?] of a project.

- ☐ delivery step
- ☐ benefit
- ☒ delivery stage
- ☐ team plan

Question 14

Why is the 'learn from experience' principle applied to a project?

- ☒ To enable the project team to repeat successes from previous projects
- ☐ To enable the project team to develop a business case for the project
- ☐ To allow the project to be divided into management stages
- ☐ To enable the project team to use tolerances to delegate authority

Explanation:

Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

Question 15

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- ☐ Raise a request for change
- ☒ Raise an off-specification
- ☐ Write an Exception Report
- ☐ Amend the Work Package

Question 16

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- ☐ Continued business justification
- ☐ Defined roles and responsibilities
- ☒ Manage by exception
- ☐ Manage by stages

Explanation:

Reference http://prince2.wiki/Manage_by_exception

Question 17

Which should be funded from a change budget?

- ☐ The Starting up a Project process
- ☐ A fallback plan
- ☒ An agreed change to the scope of a project
- ☐ A change to a plan, within allocated tolerances, due to poor estimating

Question 18

According to PRINCE2, why might there be more than one business case for a project?

- ☐ There may be more than one management stage in the project
- ☒ The project may be in a commercial environment with a number of suppliers
- ☐ There may be more than one work package being delivered in the project
- ☐ The project may be in a programme environment

Explanation:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

Question 19

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- ☐ are below the agreed change budget
- ☐ are objected to by team members
- ☐ are rejected by the change authority
- ☒ exceed the agreed change budget

Question 20

Which statement about time-driven controls is CORRECT?

- ☒ Time-driven controls are used for monitoring the progress of work packages and management stages
- ☐ Time-driven controls take place when specific events happen
- ☐ Time-driven controls are produced at the end of a stage
- ☐ An exception report is a time-driven control

Explanation:

Reference http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

Question 21

Which is a true statement about time-driven controls?

- ☒ Time-driven controls are used for monitoring the progress of Work Packages and management stages
- ☐ Time-driven controls take place when specific events happen
- ☐ Time-driven controls are produced at the end of a stage
- ☐ An Exception Report is a time-driven control

Question 22

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- ☐ Enables Project Assurance to authorize quality activities
- ☐ Defines how all project products will be reviewed and approved
- ☒ Defines how it will be proven that the completed project product meets the customer's expectations
- ☐ Provides confirmation that all project products have met their quality criteria

Question 23

What takes place during the Closing a Project process?

- ☐ The post-project benefits reviews are performed
- ☒ Ownership of the project's products is transferred to the customer
- ☐ An End Stage Report is prepared for the final stage
- ☐ The project closure notification is reviewed and approved

Question 24

Which describes risk probability?

- ☐ Level of risks which the project can tolerate before escalating to the Project Board
- ☐ Probable effect on the project delivering its objectives
- ☐ Timeframe within which the risk may occur
- ☒ A measure of the likelihood of the risk occurring

Question 25

Which is a purpose of the Managing Product Delivery process?

- ☐ Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- ☒ Provide a controlled link between the Project Manager and the Team Manager(s)
- ☐ Enable the Project Board to request updates to the current Team Plan
- ☐ Establish solid foundations for the project

Question 26

Which role represents the stakeholders who will operate the project's products after the project is complete?

- ☐ Executive
- ☒ Senior user
- ☐ Senior supplier
- ☐ Project manager

Explanation:

Reference <http://p2.tech-academy.co.uk/organisation/>

Question 27

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- ☒ the 'starting up a project' process is completed
- ☐ the project mandate has been approved by the project board
- ☐ the project board has agreed the project strategies
- ☐ corporate, programme management or the customer have authorized a project

Explanation:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

Question 28

Which is a purpose of the Controlling a Stage process?

- ☒ Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- ☐ Provide a fixed reference point at which acceptance for the project product is confirmed
- ☐ Enable the Project Board to be provided with sufficient information to authorize the next stage
- ☐ Enable the organization to understand the work that needs to be done to deliver the project's products

Question 29

Which statement defines a risk?

- ☐ A certain event occurring in the future that will have a negative impact on the project's objectives
- ☐ An event that has already occurred that the Project Manager must deal with immediately
- ☒ An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- ☐ An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Question 30

Which is a purpose of a project brief?

- ☐ To act as a base document which enables the project board to assess progress
- ☒ To provide a sound basis for project initiation
- ☐ To define how the achievement of the project's benefits can be measured
- ☐ To provide a description of the means and frequency of communication

Explanation:

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

Question 31

Which is part of quality control?

- ☒ Undertake quality reviews
- ☐ Write Product Descriptions
- ☐ Provide assurance that the project is being conducted properly
- ☐ Document the customer's quality expectations

Question 32

Which is a type of issue?

- ☐ A lesson
- ☒ A request for change
- ☐ An Exception Report
- ☐ A risk with an estimated high impact

Question 33

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- ☐ Capture
- ☐ Examine
- ☒ Propose
- ☐ Decide

Question 34

How many tasks does the product-based planning technique describe?

- ☐ One
- ☐ Two
- ☐ Three
- ☒ Four

Question 35

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- ☒ Specify the desired result
- ☐ Provide the resources and skills to deliver the desired result
- ☐ Ensure the technical integrity of a project
- ☐ Develop a project's products

Question 36

Which is a benefit of using PRINCE2?

- ☐ Enables the management of projects as well as of 'business as usual' activities
- ☐ Can be tailored by leaving out elements of the method for some projects
- ☒ Can be applied to any type of project
- ☐ Avoids the need to involve corporate or programme management

Question 37

In which process is the work to be done assigned to a team manager?

- ☐ Directing a project
- ☐ Managing a stage boundary
- ☒ Controlling a stage
- ☐ Managing product delivery

Explanation:

Reference: http://prince2.wiki/Controlling_a_Stage

Question 38

Why is a project brief produced?

- ☐ To act as a trigger for the 'starting up a project' process
- ☐ To record the how the project will communicate with its stakeholders
- ☒ To provide a full and firm foundation for the initiation of a project
- ☐ To be used by the project board as a basis for reviewing the progress of a project

Question 39

Which is part of quality control?

- ☐ Document the project's acceptance criteria in the Project Product Description
- ☐ Define the quality responsibilities of those involved in the production of the products
- ☒ Produce quality records to show that the planned quality activities have been carried out
- ☐ Maintain the corporate organization's quality management system

Question 40

Which is a benefit of using PRINCE2?

- ☐ Is a method specifically designed for technical projects
- ☒ Provides for the efficient and economic use of management time
- ☐ Includes many of the proven planning techniques, such as critical path analysis
- ☐ Can be used to manage both projects and programmes

Question 41

Which should be funded by a change budget?

- ☒ Increase in agreed scope
- ☐ Initiation stage
- ☐ Change Authority
- ☐ Handover activities

Question 42

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- ☐ Directing a project
- ☐ Managing a stage boundary
- ☒ Controlling a stage
- ☐ Starting up a project

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

Question 43

Why is the Initiating a Project process used?

- ☐ To decide which project approach is suitable for the project
- ☒ To fully understand how the project objectives will be achieved before committing significant resources
- ☐ To produce the required Work Packages
- ☐ To enable corporate or programme management to give authorization to deliver a project

Question 44

Which is an assumption about the PRINCE2 customer/supplier environment?

- ☐ The supplier will pay for the project
- ☐ The customer will provide the resources to deliver the products
- ☒ The customer will specify the desired result
- ☐ The supplier will tailor the project's application of PRINCE2

Question 45

Which is a purpose of the 'controlling a stage' process?

- ☐ To produce a team plan for the work to be assigned to a team manager
- ☒ To select and implement actions that will resolve deviations from a plan within tolerance
- ☐ To obtain approvals for products delivered in a work package
- ☐ To update a project plan to incorporate the actuals from a stage plan

Explanation:

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

Question 46

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- ☐ Directing a project
- ☒ Managing product delivery
- ☐ Managing a stage boundary
- ☐ Initiating a project

Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

Question 47

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- ☒ Appointing the project board and producing the project brief
- ☐ Planning the initiation stage and appointing the project manager
- ☐ Producing the additional role descriptions and validating the project product description
- ☐ Verifying the project approach and capturing previous lessons♦♦

Explanation:

Reference http://prince2.wiki/Starting_Up_a_Project#Activities

Question 48

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- ☐ A Project Brief
- ☒ Sufficient information to identify the prospective Executive
- ☐ The Project Initiation Documentation
- ☐ Authority to initiate a project

Question 49

Which is a purpose of the 'directing a project' process?

- ☒ To exercise overall control over the project
- ☐ To take corrective action to control risks and issues
- ☐ To do the minimum in order to decide whether the project is feasible
- ☐ To update the project plan before the next stage

Explanation:

Reference http://prince2.wiki/Directing_a_Project#Purpose

Question 50

Which is an objective of the Starting up a Project process?

- ☒ Identify who will be responsible for creating the Project Plan
- ☐ Agree how the project will be monitored and controlled after initiation
- ☐ Authorize the Project Manager to proceed with the initiation stage
- ☐ Agree how issues and changes will be identified, assessed and controlled

Question 51

Which is a purpose of the Managing a Stage Boundary process?

- ☒ Provide the Project Board with sufficient information for approving the next stage
- ☐ Approve the next Stage Plan
- ☐ Review and close any risks and issues identified during the previous stage
- ☐ Control the link between the Project Manager and the Team Manager(s)

Question 52

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

- ☐ 1 and 2
- ☐ 2 and 3
- ☐ 3 and 4
- ☒ 1 and 4

Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

Question 53

Which is a purpose of the 'initiating a project' process?

- ☐ To decide if it is worthwhile to initiate a project
- ☐ To decide on the project approach
- ☒ To establish solid foundations for a project
- ☐ To identify the number of work packages required

Explanation:

Reference http://prince2.wiki/Initiating_a_Project#Objective

Question 54

Which is an objective of the 'initiating a project' process?

- ☐ To ensure that baselines are established and controlled
- ☐ To ensure that the business case is kept under review
- ☒ To ensure that the planned products are delivered within tolerances
- ☐ To ensure that user acceptance of the products is confirmed

Explanation:

Reference http://prince2.wiki/Initiating_a_Project#Objective

Question 55

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- ☐ Manage by stages
- ☒ Manage by exception
- ☐ Continued business justification
- ☐ Learn from experience

Question 56

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- ☒ Because the people involved in a project should know what is expected of them
- ☐ Because the project management team should be cross-functional
- ☐ Because the user and supplier interests should be involved on a need-to-know basis
- ☐ Because the project manager should represent all the stakeholders of the project

Question 57

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- ☐ activities
- ☒ processes
- ☐ products
- ☐ quality

Explanation:

Reference <http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

Question 58

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- ☐ Project Assurance
- ☐ Project Support
- ☒ the risk actionee
- ☐ the risk owner

Question 59

What must be produced to meet the minimum requirements for applying the change theme?

- ☐ Documentation on the corrective action for an issue
- ☒ Details of the decisions taken on all issues
- ☐ Documentation on the version of each product
- ☐ Details of the status of all products being produced

Explanation:

Reference http://prince2.wiki/Themes#Change_Theme

Question 60

Which principle helps to ensure that all changes to the outputs are agreed?

- ☒ Defined roles and responsibilities
- ☐ Focus on products
- ☐ Learn from experience
- ☐ Manage by exception

Question 61

Which is an objective of the Directing a Project process?

- ☐ Create and authorize the project mandate
- ☒ Provide management control and direction
- ☐ Control the day-to-day running of the project
- ☐ Provide accurate progress information to the Project Manager

Question 62

Which role is responsible for the quality of the specialist products delivered in the project?

- ☐ Executive
- ☐ Senior user
- ☒ Senior supplier
- ☐ Project assurance

Explanation:

Reference http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

Question 63

Which is a minimum requirement when applying the business case theme?

- ☒ To specify the solution to be used to deliver the business option selected
- ☐ To ensure the corporate business plan is updated with the project costs and benefits
- ☐ To define the management actions required to ensure the project's outcomes are achieved
- ☐ To integrate the benefits management approach with the project and stage plans

Question 64

What is an advantage of applying the 'manage by stages' principle?

- ☐ The PRINCE2 method can be used for any type of project
- ☐ The project delivers benefits that are aligned with strategic objectives
- ☒ The project has decision points so that it does not run on in an uncontrolled manner
- ☐ Tolerances can be defined for delegated authority

Question 65

Which is NOT a purpose of the Initiating a Project process?

- ☐ Enable a Project Board decision about the commitment of resources to a project
- ☐ Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- ☐ Establish solid foundations for a project
- ☒ Enable the Project Board to decide whether it is worthwhile to initiate a project

Question 66

Which product identifies how often stakeholders require information?

- ☒ Communication management approach
- ☐ Lessons report
- ☐ Configuration item record
- ☐ Benefits management approach

Question 67

Within which integrated element does PRINCE2 set minimum requirements?

- ☒ Themes
- ☐ Processes
- ☐ Principles
- ☐ Project environment

Question 68

In what process is the authorization to deliver the project's products given?

- ☐ Starting up a Project
- ☐ Initiating a Project
- ☐ Managing a Stage Boundary
- ☒ Directing a Project

Question 69

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- ☐ Manage by exception
- ☐ Learn from experience
- ☐ Tailor to suit the project environment
- ☒ Defined roles and responsibilities

Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

Question 70

What is the first task of product-based planning?

- ☐ Produce the Initiation Stage Plan
- ☒ Write the Project Product Description
- ☐ Identify dependencies
- ☐ Create the product breakdown structure

Question 71

Which plan provides the Business Case with costs during the Initiating a Project process?

- ☐ Initiation Stage Plan
- ☒ Project Plan
- ☐ Stage Plan
- ☐ Team Plan

Question 72

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- ☐ Configuration Item Record
- ☐ Quality Register
- ☐ Highlight Report
- ☒ Checkpoint Report

Question 73

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- ☒ Quality management approach
- ☐ Communication management approach
- ☐ Change control approach
- ☐ Benefits management approach

Question 74

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- ☒ Creating a product flow diagram
- ☐ Writing the product description
- ☐ Writing a project product description
- ☐ Documenting the plan

Question 75

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

- ☐ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

Question 76

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- ☐ Closing a Project
- ☐ Managing a Stage Boundary
- ☒ Managing Product Delivery
- ☐ Directing a Project

Question 77

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- ☐ Product Description
- ☐ Team Plan
- ☒ Work Package
- ☐ Stage Plan

Question 78

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- ☐ After the executive has been appointed
- ☐ When authorized by the corporate, programme management or the customer
- ☒ Before work to start the project commences
- ☐ When an organization produces its business plans

Explanation:

Reference: http://prince2.wiki/Continued_business_justification

Question 79

Which is an objective of the 'managing a product delivery' process?

- ☐ To ensure the business case is regularly reviewed
- ☐ To assess whether the stage products have been approved
- ☒ To deliver the planned specialist products within tolerance
- ☐ To request authorization to start the next stage

Explanation:

Reference http://prince2.wiki/Managing_Product_Delivery#Objective

Question 80

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- ☒ Progress
- ☐ Change
- ☐ Organization
- ☐ Quality

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

Question 81

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- ☐ Only 1 is true
- ☒ Only 2 is true
- ☐ Both 1 and 2 are true
- ☐ Neither 1 or 2 are true

Question 82

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- ☐ 1 and 2
- ☐ 2 and 3
- ☒ 3 and 4
- ☐ 1 and 4

Explanation:

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

Question 83

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- ☐ Controlling a Stage
- ☐ Closing a Project
- ☐ Directing a Project
- ☒ Managing a Stage Boundary

Question 84

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- ☐ Communication management approach
- ☐ Quality management approach
- ☒ Project plan
- ☐ Initiation stage plan

Question 85

Which role is responsible for appointing the senior user in a project that is independent from a program?

- ☐ The project manager
- ☐ The executive
- ☒ Corporate, program management or the customer
- ☐ Project assurance

Explanation:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

Question 86

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- ☒ The senior user's responsibilities for realizing benefits
- ☐ Statements of actual versus forecast benefits at reviews
- ☐ The management actions needed to ensure benefits are realized
- ☐ No specific documents related to benefits are necessary

Question 87

Which is a difference between management and technical stages?

- ☐ Management stages require planning and technical stages do not
- ☒ Technical stages can overlap and management stages cannot
- ☐ Management stages deliver products and technical stages do not
- ☐ Technical stages require resources and management stages do not

Question 88

Which is a minimum requirement for applying the change theme?

- ☐ To establish a change budget to fund changes in scope
- ☐ To appoint the project manager as part of the change authority
- ☐ To define the project's approach to baselining products
- ☒ To record every issue that is raised in the issue register

Explanation:

Reference http://prince2.wiki/Themes#Change_Theme

Question 89

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- ☐ Managing Product Delivery
- ☐ Initiating a Project
- ☐ Managing a Stage Boundary
- ☒ Starting up a Project

Question 90

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- ☒ Manage by stages
- ☐ Manage by exception
- ☐ Continued business justification
- ☐ Learn from experience

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

Question 91

Which describes a characteristic of a project?

- ☐ It maintains business as usual profitability
- ☐ It provides a quality service to customers
- ☐ It involves a team with different skills
- ☒ It enables established and proven best practices

Explanation:

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

Question 92

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- ☐ controls
- ☒ products
- ☐ project management team
- ☐ stages

Question 93

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- ☐ An exception
- ☒ A dis-benefit
- ☐ An off-specification
- ☐ A risk

Question 94

Which is a purpose of the 'closing a project' process?

- ☐ To provide the project board with information to judge the success of a stage
- ☒ To confirm the project has nothing more to deliver
- ☐ To establish mechanisms to judge whether the project is still viable
- ☐ To establish mechanisms for forecasting project objectives

Explanation:

Reference http://prince2.wiki/Closing_a_Project#Objective

Question 95

Which product identifies the management stages and timescales of a project?

- ☐ Project Brief
- ☐ Project Product Description
- ☒ Project Plan
- ☐ Initiation Stage Plan

Question 96

What is the collective name for individuals or groups who may be affected by a project?

- ☐ Customers
- ☐ Project Support
- ☒ Stakeholders
- ☐ Team members

Question 97

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- ☐ benefits, change, risk,
- ☒ benefits, quality, risk,
- ☐ change, quality, risk,
- ☐ benefits, change, quality,

Explanation:

Reference: http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

Question 98

Which is a typical core activity within configuration management?

- ☐ Issue management
- ☐ Quality inspection
- ☒ Identification
- ☐ Preparation

Question 99

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- ☐ Managing a Stage Boundary
- ☐ Managing Product Delivery
- ☒ Closing a Project
- ☐ Controlling a Stage

Question 100

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- ☐ Those with a financial interest in the project
- ☒ Those who will manage the project on a day-to-day basis
- ☐ Those who will specify the desired outputs of the project
- ☐ Those who will create the project's outputs

Question 101

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- ☐ Avoid
- ☐ Reduce
- ☒ Share
- ☐ Transfer

Question 102

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- ☐ Specify the desired result
- ☒ Provide the resources and skills to deliver the desired result
- ☐ Pay for the project
- ☐ Specify the benefits of the project

Question 103

Which describes a risk effect?

- ☐ The uncertainty expressed as a negative or favourable occurrence
- ☐ The issue which is affecting the project and has resulted in a risk
- ☒ The impact(s) on the project objectives should the threat or opportunity occur
- ☐ The change in the status of a risk in response to actions taken to control it

Question 104

Where should a team manager look for information about the quality required for a product?

- ☐ Project initiation documentation
- ☒ Product description
- ☐ Team plan
- ☐ Quality management approach

Explanation:

Reference http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

Question 105

Which role is responsible for ensuring the project is justified in terms of cost?

- ☐ Project manager
- ☒ Executive
- ☐ Senior user
- ☐ Senior supplier

Question 106

Which describes a risk event?

- ☒ The area of uncertainty in terms of the threat or opportunity
- ☐ The derivation or sources of a potential risk to the project
- ☐ The achievement of a milestone on the project plan
- ☐ The sequence of events and actions that will be put in place if a risk occurs

Explanation:

Reference <http://prince2.wiki/Risk>

Question 107

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- ☐ Off-specifications
- ☒ Follow-on action recommendations
- ☐ Issue Register
- ☐ Risk Register

Question 108

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- ☐ a solution should be designed for
- ☐ an issue should be created for
- ☒ the agreed actions should be recorded for
- ☐ the chair will approve the solution to

Question 109

Which process is used to define how baselines will be established and controlled?

- ☐ Controlling a stage
- ☐ Directing a project
- ☐ Initiating a project
- ☒ Starting up a project

Explanation:

Reference <http://prince2.wiki/Quality>

Question 110

Who is responsible for documenting any tailoring of the business case theme?

- ☐ Executive
- ☐ Business project assurance
- ☒ Project manager
- ☐ Corporate management

Question 111

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- ☐ and the project board are responsible
- ☐ and the team manager(s) are accountable
- ☒ has responsibility
- ☐ decides who is responsible

Explanation:

Reference http://prince2.wiki/Directing_a_Project

Question 112

Which is a purpose of the Risk Register?

- ☐ Describe the risk management techniques and standards to be applied to the project
- ☒ Act as a central record of information relating to the identified risks for the project
- ☐ Act as a repository for informal issues
- ☐ List the responsibilities for achieving an effective risk management procedure

Question 113

Which is a recommended quality review team role?

- ☐ Project Manager
- ☐ Assurance
- ☒ Chair
- ☐ Producer

Question 114

Who carries out audits that are independent of the project?

- ☒ Quality assurance
- ☐ Project Assurance
- ☐ Project Support
- ☐ Project Manager

Question 115

Which is an objective of the Closing a Project process?

- ☐ Review and approve the plan for project closure
- ☒ Review the performance of the project against its baseline
- ☐ Perform any post-project reviews
- ☐ Create a Benefits Review Plan

Question 116

What is the project manager role responsible for?

- ☐ Approving the completion of each management stage
- ☒ Ensuring that the project produces the required products
- ☐ Defining the project-level tolerances
- ☐ Verifying that the project gives value for money

Explanation:

Reference http://prince2.wiki/Project_Manager

Question 117

Which is created during the Starting up a Project process?

- ☐ Project mandate
- ☒ Project management team role descriptions
- ☐ Communication Management Strategy
- ☐ Quality Register

Question 118

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- ☒ A description of the risk management procedure
- ☐ An explanation of the company's risk appetite
- ☐ The names of the assigned actionees for each risk
- ☐ Estimations of the likelihood and impact of risks

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

Question 119

How is the tailoring approach defined for a project?

- ☒ The project board approves the approach
- ☐ The project board documents the approach
- ☐ Project assurance approves the approach
- ☐ Project assurance documents the approach

Question 120

How does the project board use the 'manage by stages' principle to control the project?

- ☐ By approving the project management team
- ☒ By reviewing project viability at defined intervals
- ☐ By ensuring that the benefits are managed and controlled
- ☐ By reviewing previous project closure documentation

Explanation:

Reference http://prince2.wiki/Manage_by_stages

Question 121

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- ☐ Only 1 is true
- ☐ Only 2 is true
- ☒ Both 1 and 2 are true
- ☐ Neither 1 or 2 are true

Question 122

Which is a true statement about PRINCE2 event-driven controls?

- ☐ Event-driven controls take place at predefined periodic intervals
- ☐ Event-driven controls are produced at the frequency defined in a Work Package
- ☒ Event-driven controls are used for decision making
- ☐ Checkpoint Reports are event-driven controls

Question 123

Which is a purpose of a Project Product Description?

- ☐ Records the costs and timescales for delivery of the project's final product
- ☐ Shows the dependencies between the project's products to aid planning
- ☐ Provides a list of all the products to be delivered by the project
- ☒ Defines what the project must deliver in order to gain acceptance

Question 124

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- ☐ quality
- ☒ supplier
- ☐ risk
- ☐ product

Question 125

Which describes an off-specification?

- ☒ An interdependency between products that was previously unidentified
- ☐ The addition of an improvement to a product description
- ☐ A prototype demonstrating a possible design solution
- ☐ The production of more than the defined quantity of a specialist product

Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

Question 126

Which is a factor when deciding the duration of a management stage?

- ☐ The work packages to be delivered
- ☒ The level of risk in the project
- ☐ The cost of the stage
- ☐ The number of products to be produced in the project

Explanation:

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

Question 127

Which is a purpose of the Quality theme?

- ☒ Establish how the project will ensure that all products created meet their requirements
- ☐ Establish quality assurance to maintain the quality management system
- ☐ Identify all the products of the project to ensure the scope has been adequately defined
- ☐ Determine the communication needs of the organization's quality assurance function

Question 128

What problem may occur if projects are not aligned with corporate business strategy?

- ☐ The control of projects may be poor
- ☐ The outputs may be of poor quality
- ☐ The objectives of different projects may overlap
- ☒ The project management approaches used may differ

Question 129

Which theme estimates the cost of delivering the project?

- ☒ Business case
- ☐ Change
- ☐ Plans
- ☐ PROGEES

Explanation:

Reference http://prince2.wiki/Business_Case

Question 130

Which two roles are linked by the Managing Product Delivery process?

- ☐ Corporate or programme management and Project Board
- ☐ Project Board and Project Manager
- ☒ Project Manager and Team Manager
- ☐ Team Manager and external supplier

Question 131

What is an off-specification?

- ☐ A new requirement
- ☐ A quality tolerance
- ☒ A type of issue
- ☐ A major risk

Question 132

Which is a purpose of a quality register?

- ☐ To record the quality management approach for a product
- ☐ To issue a unique reference number for each product
- ☒ To detail the number and type of quality activities to be conducted
- ☐ To identify corrective actions that are required after an audit by quality assurance

Explanation:

Reference http://prince2.wiki/Quality#The_Quality_Register

Question 133

Which is an objective of the 'starting up a project' process?

- ☒ To approve the initiation stage
- ☐ To select the project mandate
- ☐ To define the project quality management approach
- ☐ To appoint the project management team

Explanation:

Reference http://prince2.wiki/Starting_Up_a_Project#Purpose

Question 134

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- ☐ Checkpoint Report
- ☐ Highlight Report
- ☒ Issue Report
- ☐ Product Status Account

Question 135

How does the use of product descriptions support the 'focus on products' principle?

- ☐ By documenting the scope tolerance for the project
- ☒ By documenting the quality expected by the customer
- ☐ By documenting the costs for the product
- ☐ By documenting the delivery date for the product

Explanation:

Reference http://prince2.wiki/Focus_on_products

Question 136

Which is an objective of the Initiating a Project process?

- ☐ Develop the corporate quality management system as part of the Project Initiation Documentation
- ☐ Prepare the plans for the subsequent stages
- ☒ Summarize how the organization's project management method will be tailored for the project
- ☐ Request authority from corporate management to deliver the project

Question 137

Which is a minimum requirement for applying the organization theme?

- ☒ To document the project management team structure
- ☐ To define the experience required for each project role
- ☐ To include external stakeholders on the project board
- ☐ To train project team members in the use of PRINCE2

Explanation:

Reference http://prince2.wiki/Themes#Organization_Theme

Question 138

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- ☐ a corporate
- ☒ a temporary
- ☐ an external
- ☐ a technical

Question 139

Which is a responsibility of a risk owner?

- ☐ Identify risks to the project that might occur in their department
- ☐ Own and authorize the use of the risk budget to fund risk responses
- ☒ Manage, monitor and control all aspects of an assigned risk
- ☐ Determine project risk appetite

Question 140

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- ☐ Management strategies
- ☒ Plan
- ☐ Stakeholder interests
- ☐ Time-driven controls

Question 141

Which theme verifies that a project's products are fit for purpose?

- ☐ Business case
- ☐ Organization
- ☒ Quality
- ☐ Progress

Explanation:

Reference <http://prince2.wiki/Quality>

Question 142

Which is a FALSE statement about technical stages?

- ☐ Can overlap with other technical stages
- ☐ Typified by the use a particular set of specialist skills
- ☒ Include the Managing a Stage Boundary process activities
- ☐ Can span more than one management stage

Question 143

Which approach must be followed as a minimum requirement for applying the plans theme?

- ☐ Activity-based planning
- ☒ Product-based planning
- ☐ Agile
- ☐ Risk management

Question 144

Which statement about the quality review technique is FALSE?

- ☐ It enables a check to be made on a product's fitness for purpose
- ☒ It defines the quality responsibilities of the project team
- ☐ It supports the management of future changes by providing a baseline for a product
- ☐ It is used to gain wider acceptance of a product by involving key interested parties

Question 145

Which is one of the three levels of plan in PRINCE2?

- ☐ Benefits Review Plan
- ☐ Programme Plan
- ☒ Team Plan
- ☐ Project Brief

Question 146

Which is one of the six aspects of project performance to be managed?

- ☐ Efficiency
- ☒ Timescales
- ☐ Estimate
- ☐ Work

Explanation:

Reference http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_2F_six_performance_targets

Question 147

What should be considered when defining the number of management stages in a project?

- ☐ When the team managers are available
- ☒ When key decisions need to be made
- ☐ When highlight reports will be submitted
- ☐ When project support will be available

Explanation:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

Question 148

Which product identifies how often stakeholders require information?

- ☒ Communication management approach
- ☐ Quality management approach
- ☐ Change control approach
- ☐ Risk management approach

Explanation:

Reference http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Management_Strategy_Document

Question 149

Which is NOT a purpose of a Benefits Review Plan?

- ☒ Define the period over which the cost-benefit analysis will be based
- ☐ Describe how to measure the performance of the project's products in operational use
- ☐ Define the scope, timing and ownership of the benefit reviews required
- ☐ Describe how to measure and confirm any benefits that are to be realised after the project is closed

Question 150

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

- ☐ 1 and 2
- ☐ 2 and 3
- ☒ 3 and 4
- ☐ 1 and 4

Question 151

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- ☐ Only 1 is true
- ☐ Only 2 is true
- ☒ Both 1 and 2 are true
- ☐ Neither 1 or 2 are true

Question 152

Which is a minimum requirement for applying the quality theme?

- ☒ To define the project's approach to quality control
- ☐ To undertake independent audits of the project throughout the project
- ☐ To apply the recommended quality review technique
- ☐ To define the project's approach to quality assurance

Question 153

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- ☐ change authority
- ☐ project assurance
- ☒ project support
- ☐ senior user

Explanation:

Reference http://prince2.wiki/Roles_and_responsibilities

Question 154

The application of which principle helps to define what should be included in a project?

- ☐ Defined roles and responsibilities
- ☐ Focus on products
- ☒ Manage by stages
- ☐ Continued business justification

Question 155

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- ☐ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

Question 156

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- ☐ Change
- ☒ Cross-functional
- ☐ Unique
- ☐ Risk

Question 157

Which product records any project outcomes perceived as negative by stakeholders?

- ☒ Business Case
- ☐ Project Plan
- ☐ Communication Management Strategy
- ☐ Project Product Description