



Reference Solution for PRINCE2-Foundation.171q

PRINCE2-Foundation

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PRINCE2-Foundation written Exam

Score: 800/1000

Version:

Time Limit: 120 Minutes

Exam A (171 questions)

Question 1

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- ☒ Because the people involved in a project should know what is expected of them
- ☐ Because the project management team should be cross-functional
- ☐ Because the user and supplier interests should be involved on a need-to-know basis
- ☐ Because the project manager should represent all the stakeholders of the project

Question 2

What theme estimates the cost of delivering the project?

- ☐ Business Case
- ☐ Change
- ☒ Plans
- ☐ Progress

Question 3

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- ☐ Directing a project
- ☐ Managing a stage boundary
- ☒ Controlling a stage
- ☐ Starting up a project

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

Question 4

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- ☐ Configuration Item Record
- ☐ Quality Register
- ☐ Highlight Report
- ☒ Checkpoint Report

Question 5

Which is one of the three levels of plan in PRINCE2?

- ☐ Benefits Review Plan
- ☐ Programme Plan
- ☒ Team Plan
- ☐ Project Brief

Question 6

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

- ☐ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

Question 7

Which of the following statements about quality assurance and Project Assurance is true?

- ☐ Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- ☐ Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- ☐ Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- ☒ Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Question 8

Which is NOT a purpose of the Organization theme?

- ☐ Define a project management team structure
- ☒ Define the level of tolerance for each level of the project management team
- ☐ Define the Project Board's responsibility for directing the project
- ☐ Define which role is accountable for the project's success

Question 9

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- ☐ project cost tolerance
- ☐ stage cost tolerance
- ☒ Work Package cost tolerance
- ☐ product cost tolerance

Question 10

Why is a project brief produced?

- ☐ To act as a trigger for the 'starting up a project' process
- ☐ To record the how the project will communicate with its stakeholders
- ☒ To provide a full and firm foundation for the initiation of a project
- ☐ To be used by the project board as a basis for reviewing the progress of a project

Question 11

Which characteristic distinguishes a project from regular business operations?

- ☐ Produces benefits
- ☒ Introduces business change
- ☐ Manages stakeholders
- ☐ Incurs cost

Question 12

Which is a purpose of the quality theme?

- ☒ To establish how the project will ensure that all products created meet their requirements
- ☐ To establish baselines against which any changes to products can be assessed
- ☐ To identify all the products of the project to ensure the scope has been adequately defined
- ☐ To determine the communication needs of the organization's quality assurance function

Question 13

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- ☐ controls
- ☒ products
- ☐ project management team
- ☐ stages

Question 14

Which risk response is applied on a pain/gain basis?

- ☒ Share
- ☐ Accept
- ☐ Exploit
- ☐ Enhance

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

Question 15

What is described as an organization's unique attitude towards risk taking

- ☒ Risk appetite
- ☐ Risk management
- ☐ Risk evaluation
- ☐ Risk tolerance

Question 16

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- ☐ Avoid
- ☐ Reduce
- ☒ Share
- ☐ Transfer

Question 17

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- ☐ change budget
- ☒ project budget
- ☐ project's cost tolerance
- ☐ project's risk tolerance

Question 18

Which is a key decision made during the 'directing a project' process?

- ☐ Select and appoint the project executive
- ☒ Approve the project manager role description
- ☐ Confirm that the benefits management approach addresses all expected benefits
- ☐ Approve the proposed project mandate

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

Question 19

Which product identifies the management stages and timescales of a project?

- ☐ Project Brief
- ☐ Project Product Description
- ☒ Project Plan
- ☐ Initiation Stage Plan

Question 20

Which two roles are linked by the Managing Product Delivery process?

- ☐ Corporate or programme management and Project Board
- ☐ Project Board and Project Manager
- ☒ Project Manager and Team Manager
- ☐ Team Manager and external supplier

Question 21

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- ☐ define a coding system to provide a unique identifier for the products within
- ☐ summarize the results of the quality activities performed on
- ☒ provide a framework to design, develop and maintain
- ☐ define the project benefits to be achieved by each of

Question 22

Which approach must be followed as a minimum requirement for applying the plans theme?

- ☐ Activity-based planning
- ☒ Product-based planning
- ☐ Agile
- ☐ Risk management

Question 23

Which statement about the Directing a Project process is true?

- ☒ Provides a mechanism for the Project Board to assure that there is continued business justification
- ☐ Covers the day-to-day activities of the Project Manager
- ☐ Ensures there are regular progress meetings
- ☐ Begins on completion of the Initiating a Project process

Question 24

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- ☐ Defined roles and responsibilities
- ☒ Learn from experience
- ☐ Manage by exception
- ☐ Focus on products

Explanation:

Reference <https://www.prince2primer.com/academy/uncategorized/>

Question 25

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

- ☐ 1 and 2
- ☐ 2 and 3
- ☐ 3 and 4
- ☒ 1 and 4

Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

Question 26

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- ☐ Manage by stages
- ☒ Manage by exception
- ☐ Continued business justification
- ☐ Learn from experience

Question 27

Which role is responsible for creating Checkpoint Reports?

- ☐ Senior Supplier
- ☒ Team Manager
- ☐ Change Authority
- ☐ Project Support

Question 28

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- ☐ benefits, change, risk,
- ☒ benefits, quality, risk,
- ☐ change, quality, risk,
- ☐ benefits, change, quality,

Explanation:

Reference: http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

Question 29

Which is a purpose of the change theme?

- ☐ To prevent change to baselined products
- ☒ To identify, assess and control any potential and approved changes to baselined products
- ☐ To establish mechanisms to monitor and compare actual achievements against those planned
- ☐ To assess and control uncertainty

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

Question 30

Which role is responsible for ensuring the project is justified in terms of cost?

- ☐ Project manager
- ☒ Executive
- ☐ Senior user
- ☐ Senior supplier

Question 31

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- ☐ End Stage Report
- ☐ Team Plan
- ☐ Work Package
- ☒ Project Plan

Question 32

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- ☒ Principles
- ☐ Themes
- ☐ Processes
- ☐ Techniques

Question 33

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- ☐ Risk category
- ☐ Risk description
- ☒ Risk response
- ☐ Risk status

Question 34

Which is a purpose of a Risk Register?

- ☒ Capture risks that may occur during the project
- ☐ Record how risk management activities will be undertaken on the project
- ☐ Record the risk tolerance for the project
- ☐ Capture issues which are impacting on the delivery of the project objectives

Question 35

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- ☐ Manage by exception
- ☐ Learn from experience
- ☐ Tailor to suit the project environment
- ☒ Defined roles and responsibilities

Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

Question 36

Which is an objective of the 'initiating a project' process?

- ☐ To ensure that baselines are established and controlled
- ☐ To ensure that the business case is kept under review
- ☒ To ensure that the planned products are delivered within tolerances
- ☐ To ensure that user acceptance of the products is confirmed

Explanation:

Reference http://prince2.wiki/Initiating_a_Project#Objective

Question 37

In which process is the work to be done assigned to a team manager?

- ☐ Directing a project
- ☐ Managing a stage boundary
- ☒ Controlling a stage
- ☐ Managing product delivery

Explanation:

Reference: http://prince2.wiki/Controlling_a_Stage

Question 38

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- ☐ Controlling a Stage
- ☐ Closing a Project
- ☐ Directing a Project
- ☒ Managing a Stage Boundary

Question 39

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- ☒ the 'starting up a project' process is completed
- ☐ the project mandate has been approved by the project board
- ☐ the project board has agreed the project strategies
- ☐ corporate, programme management or the customer have authorized a project

Explanation:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

Question 40

Which is a task of product-based planning?

- ☐ Identify activities and dependencies
- ☒ Write the Project Product Description
- ☐ Prepare the Work Packages
- ☐ Produce Product Status Accounts

Question 41

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- ☐ Benefits
- ☒ Quality
- ☐ Risk
- ☐ Scope

Question 42

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- ☐ Raise a request for change
- ☒ Raise an off-specification
- ☐ Write an Exception Report
- ☐ Amend the Work Package

Question 43

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- ☐ Project mandate
- ☒ Initiation stage plan
- ☐ Project initiation documentation
- ☐ Project brief

Question 44

Which statement about time-driven controls is CORRECT?

- ☒ Time-driven controls are used for monitoring the progress of work packages and management stages
- ☐ Time-driven controls take place when specific events happen
- ☐ Time-driven controls are produced at the end of a stage
- ☐ An exception report is a time-driven control

Explanation:

Reference http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

Question 45

Which product identifies how often stakeholders require information?

- ☒ Communication management approach
- ☐ Quality management approach
- ☐ Change control approach
- ☐ Risk management approach

Explanation:

Reference http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Management_Strategy_Document

Question 46

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- ☐ Those with a financial interest in the project
- ☒ Those who will manage the project on a day-to-day basis
- ☐ Those who will specify the desired outputs of the project
- ☐ Those who will create the project's outputs

Question 47

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- ☐ Only 1 is true
- ☐ Only 2 is true
- ☒ Both 1 and 2 are true
- ☐ Neither 1 or 2 are true

Question 48

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- ☐ Directing a project
- ☒ Managing product delivery
- ☐ Managing a stage boundary
- ☐ Initiating a project

Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

Question 49

Which is a benefit of using PRINCE2?

- ☐ Enables the management of projects as well as of 'business as usual' activities
- ☐ Can be tailored by leaving out elements of the method for some projects
- ☒ Can be applied to any type of project
- ☐ Avoids the need to involve corporate or programme management

Question 50

Which is the Issue Register NOT used for?

- ☐ Capture external events that are impacting a stage
- ☐ Record information about a deviation in stage tolerance
- ☒ Capture any threats or opportunities that might have an impact on a stage
- ☐ Record any problems identified when authorizing a Work Package

Question 51

Which is a true statement about time-driven controls?

- ☒ Time-driven controls are used for monitoring the progress of Work Packages and management stages
- ☐ Time-driven controls take place when specific events happen
- ☐ Time-driven controls are produced at the end of a stage
- ☐ An Exception Report is a time-driven control

Question 52

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- ☐ and the project board are responsible
- ☐ and the team manager(s) are accountable
- ☒ has responsibility
- ☐ decides who is responsible

Explanation:

Reference http://prince2.wiki/Directing_a_Project

Question 53

What process aims to ensure accurate progress information is provided to the Project Manager?

- ☐ Starting up a Project
- ☐ Managing a Stage Boundary
- ☒ Managing Product Delivery
- ☐ Directing a Project

Question 54

In what process is the authorization to deliver the project's products given?

- ☐ Starting up a Project
- ☐ Initiating a Project
- ☐ Managing a Stage Boundary
- ☒ Directing a Project

Question 55

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- ☐ Project Brief
- ☒ Project Initiation Documentation
- ☐ Project mandate
- ☐ Benefits Review Plan

Question 56

Identify the missing word in the following sentence relating to one of the principles:

A PRINCE2 project should have [?] defined for each project objective.

- ☐ themes
- ☐ principles
- ☐ processes
- ☒ tolerances

Question 57

Which is a purpose of the 'initiating a project' process?

- ☐ To produce a stage plan for each stage of a multi-stage project
- ☒ To enable the project board to decide whether it is worthwhile to initiate a project
- ☐ To provide a fixed point at which acceptance for the project product is confirmed
- ☐ To enable an organization to understand the work needed to deliver the project's products

Explanation:

Reference http://prince2.wiki/Initiating_a_Project#Objective

Question 58

Which is a purpose of the Risk Register?

- ☐ Describe the risk management techniques and standards to be applied to the project
- ☒ Act as a central record of information relating to the identified risks for the project
- ☐ Act as a repository for informal issues
- ☐ List the responsibilities for achieving an effective risk management procedure

Question 59

Which is a purpose of the plans theme?

- ☐ To identify, assess and control any potential changes to the baseline
- ☐ To establish the project's structure of accountability
- ☐ To assess and control uncertainty
- ☒ To understand whether the targets are achievable

Explanation:

Reference <http://prince2.wiki/Plans>

Question 60

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- ☐ Specify the desired result
- ☒ Provide the resources and skills to deliver the desired result
- ☐ Pay for the project
- ☐ Specify the benefits of the project

Question 61

Which is a purpose of the 'managing a stage boundary' process?

- ☒ To enable the project board to approve the continuation of the project
- ☐ To exercise overall control over the project while delegating day-to-day management
- ☐ To assign work to be controlled by the team manager
- ☐ To define the work that needs to be done to deliver the project product

Explanation:

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

Question 62

Which describes risk probability?

- ☐ Level of risks which the project can tolerate before escalating to the Project Board
- ☐ Probable effect on the project delivering its objectives
- ☐ Timeframe within which the risk may occur
- ☒ A measure of the likelihood of the risk occurring

Question 63

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

- ☒ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Question 64

What is a benefits management approach used to assess?

- ☒ How the project's products have performed when in operational use
- ☐ The effectiveness of the project strategies
- ☐ How the project has progressed against its plans
- ☐ The suitability of the project management team structure

Explanation:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

Question 65

Which is a purpose of a quality register?

- ☐ To record the quality management approach for a product
- ☐ To issue a unique reference number for each product
- ☒ To detail the number and type of quality activities to be conducted
- ☐ To identify corrective actions that are required after an audit by quality assurance

Explanation:

Reference http://prince2.wiki/Quality#The_Quality_Register

Question 66

How does the project plan help to support the 'manage by stages' principle?

- ☐ By identifying the customer's quality expectations
- ☐ By defining products to ensure they are fit for purpose
- ☒ By identifying the major control points and milestones
- ☐ By estimating the timescales and costs of the project

Explanation:

Reference http://prince2.wiki/Manage_by_stages

Question 67

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- ☐ Project board, project manager and project assurance roles
- ☐ Directing, managing and delivering levels
- ☒ Business, user and supplier interests
- ☐ Corporate, programme management or the customer parties

Explanation:

Reference http://prince2.wiki/Define_roles_and_responsibilities

Question 68

Which statement applies to Stage Plans?

- ☐ Always have the same duration as the Project Plan
- ☐ Are produced at the same time as the Project Initiation Documentation
- ☒ Assist the Project Manager in the day-to-day running and control of the project
- ☐ Provide a baseline against which the Project Board monitor overall progress

Question 69

Which is a purpose of a lessons log?

- ☒ To record any lessons that are raised in checkpoint reports
- ☐ To document that corrective action is being taken
- ☐ To escalate lessons to the project board
- ☐ To raise improvements with project assurance

Explanation:

Reference <https://mplaza.pm/prince2-lessons-log-template/>

Question 70

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally
4. Roles responsible for reviewing the project's products

- ☐ 1 and 2
- ☐ 2 and 3
- ☐ 3 and 4
- ☒ 1 and 4

Question 71

Which should be funded from a change budget?

- ☐ The Starting up a Project process
- ☐ A fallback plan
- ☒ An agreed change to the scope of a project
- ☐ A change to a plan, within allocated tolerances, due to poor estimating

Question 72

How does PRINCE2 ensure that the specific management needs of an organization are met?

- ☐ By incorporating tailoring
- ☐ By mandating training
- ☐ By focusing on viability
- ☒ By representing best practice

Question 73

Which role represents the stakeholders who will operate the project's products after the project is complete?

- ☐ Executive
- ☒ Senior user
- ☐ Senior supplier
- ☐ Project manager

Explanation:

Reference <http://p2.tech-academy.co.uk/organisation/>

Question 74

What is an advantage of applying the 'manage by stages' principle?

- ☐ The PRINCE2 method can be used for any type of project
- ☐ The project delivers benefits that are aligned with strategic objectives
- ☒ The project has decision points so that it does not run on in an uncontrolled manner
- ☐ Tolerances can be defined for delegated authority

Question 75

What problem may occur if projects are not aligned with corporate business strategy?

- ☐ The control of projects may be poor
- ☐ The outputs may be of poor quality
- ☐ The objectives of different projects may overlap
- ☒ The project management approaches used may differ

Question 76

Which is a purpose of a project brief?

- ☐ To act as a base document which enables the project board to assess progress
- ☒ To provide a sound basis for project initiation
- ☐ To define how the achievement of the project's benefits can be measured
- ☐ To provide a description of the means and frequency of communication

Explanation:

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

Question 77

Which is a factor when deciding the duration of a management stage?

- ☐ The work packages to be delivered
- ☒ The level of risk in the project
- ☐ The cost of the stage
- ☐ The number of products to be produced in the project

Explanation:

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

Question 78

Which is a purpose of the 'controlling a stage' process?

- ☐ To produce a team plan for the work to be assigned to a team manager
- ☒ To select and implement actions that will resolve deviations from a plan within tolerance
- ☐ To obtain approvals for products delivered in a work package
- ☐ To update a project plan to incorporate the actuals from a stage plan

Explanation:

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

Question 79

How is the tailoring approach defined for a project?

- ☒ The project board approves the approach
- ☐ The project board documents the approach
- ☐ Project assurance approves the approach
- ☐ Project assurance documents the approach

Question 80

Which is a recommended quality review team role?

- ☐ Project Manager
- ☐ Assurance
- ☒ Chair
- ☐ Producer

Question 81

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- ☐ are below the agreed change budget
- ☐ are objected to by team members
- ☐ are rejected by the change authority
- ☒ exceed the agreed change budget

Question 82

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- ☐ Capture
- ☐ Examine
- ☒ Propose
- ☐ Decide

Question 83

What is the project manager role responsible for?

- ☐ Approving the completion of each management stage
- ☒ Ensuring that the project produces the required products
- ☐ Defining the project-level tolerances
- ☐ Verifying that the project gives value for money

Explanation:

Reference http://prince2.wiki/Project_Manager

Question 84

Which is a recommended quality review team role?

- ☐ Project Manager
- ☐ Assurance
- ☐ Project Support
- ☒ Administrator

Question 85

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- ☒ PRINCE2 can be tailored to be used with any type of project
- ☐ A technically complex project should NOT tailor PRINCE2
- ☐ The tailoring of PRINCE2 is MOST appropriate for agile projects
- ☐ A project which is part of a programme should NOT tailor PRINCE2

Explanation:

Reference: <http://prince2.wiki/Tailoring>

Question 86

Which is a purpose of the Managing a Stage Boundary process?

- ☒ Provide the Project Board with sufficient information for approving the next stage
- ☐ Approve the next Stage Plan
- ☐ Review and close any risks and issues identified during the previous stage
- ☐ Control the link between the Project Manager and the Team Manager(s)

Question 87

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- ☐ Only corporate or programme management
- ☐ Only the Project Board
- ☐ Only the Project Manager
- ☒ All levels of management

Question 88

To meet the minimum requirements for applying the progress theme, what must be considered?

- ☐ How lessons will be learned
- ☒ How time-driven reports will be produced
- ☐ Which management products will be baselined
- ☐ Who is responsible for reporting on progress

Explanation:

Reference <http://prince2.wiki/Themes>

Question 89

Which is NOT a purpose of the Initiating a Project process?

- ☐ Enable a Project Board decision about the commitment of resources to a project
- ☐ Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- ☐ Establish solid foundations for a project
- ☒ Enable the Project Board to decide whether it is worthwhile to initiate a project

Question 90

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- ☐ 1 and 2
- ☐ 2 and 3
- ☒ 3 and 4
- ☐ 1 and 4

Explanation:

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

Question 91

Which is a minimum requirement for applying the risk theme?

- ☒ Threats must be assessed for their impact on the viability of the project
- ☐ A single role that is responsible for all risks must be defined
- ☐ The PRINCE2 risk management procedure must be followed
- ☐ Team managers must maintain their own risk registers

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

Question 92

Which risk response type is appropriate to respond to an opportunity?

- ☐ Accept
- ☐ Fallback
- ☒ Exploit
- ☐ Transfer

Question 93

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- ☐ Communication management approach
- ☐ Quality management approach
- ☒ Project plan
- ☐ Initiation stage plan

Question 94

Which should be funded by a change budget?

- ☒ Increase in agreed scope
- ☐ Initiation stage
- ☐ Change Authority
- ☐ Handover activities

Question 95

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- ☐ Project Assurance
- ☐ Project Support
- ☒ the risk actionee
- ☐ the risk owner

Question 96

What is a supplier of a PRINCE2 project responsible for?

- ☐ Providing the project mandate
- ☒ Providing resources to deliver the project outputs
- ☐ Establishing the project's governance
- ☐ Realizing the benefits from the project

Explanation:

Reference <http://prince2.wikidot.com/senior-supplier>

Question 97

What is the minimum number of management stages required by PRINCE2?

- ☒ Two stages: to initiate and to deliver the project
- ☐ One stage: to cover the whole project
- ☐ Three stages: to initiate, to deliver and to close the project
- ☐ Four stages: to start, to initiate, to deliver and to close the project

Question 98

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- ☐ Stage Plan
- ☒ Communication Management Strategy
- ☐ Follow-on action recommendations
- ☐ Quality Management Strategy

Question 99

Which statement describes the 'Implement' step within the recommended risk management procedure?

- ☒ Take planned action to respond to a risk
- ☐ Implement the responsibilities for risks defined in the Risk Management Strategy
- ☐ Assess the proximity of a risk
- ☐ Identify the level of risks that can be tolerated by the project

Question 100

Which is an objective of the Initiating a Project process?

- ☐ Develop the corporate quality management system as part of the Project Initiation Documentation
- ☐ Prepare the plans for the subsequent stages
- ☒ Summarize how the organization's project management method will be tailored for the project
- ☐ Request authority from corporate management to deliver the project

Question 101

Which is one of the six aspects of project performance to be managed?

- ☐ Efficiency
- ☒ Timescales
- ☐ Estimate
- ☐ Work

Explanation:

Reference http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_2F_six_performance_targets

Question 102

Which describes a characteristic of a project?

- ☐ It maintains business as usual profitability
- ☐ It provides a quality service to customers
- ☐ It involves a team with different skills
- ☒ It enables established and proven best practices

Explanation:

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

Question 103

Which is NOT considered when defining risk tolerance?

- ☐ A Project Board's attitude towards risk taking
- ☒ The allocated risk budget
- ☐ An organization's risk appetite
- ☐ The amount of risk a Project Board considers acceptable

Question 104

Which is a purpose of the Directing a Project process?

- ☐ Provide the information required to confirm if it is worthwhile to initiate a project
- ☒ Enable overall control of a project to be exercised by the Project Board
- ☐ Establish the level of control required by the Project Board after initiation.
- ☐ Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Question 105

What must a PRINCE2 project demonstrate?

- ☒ Application of PRINCE2 principles
- ☐ Application of proper leadership skills
- ☐ Application of the activities in each process
- ☐ Application of tools appropriate for the industry

Question 106

What is the change authority role permitted to authorize?

- ☐ Risks to the project
- ☐ Adjustments to the limits on the change budget
- ☐ Changes to stage tolerance
- ☒ Changes to the project that do not exceed a defined budget

Question 107

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- ☒ Specify the desired result
- ☐ Provide the resources and skills to deliver the desired result
- ☐ Ensure the technical integrity of a project
- ☐ Develop a project's products

Question 108

What should be considered when defining the number of management stages in a project?

- ☐ When the team managers are available
- ☒ When key decisions need to be made
- ☐ When highlight reports will be submitted
- ☐ When project support will be available

Explanation:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

Question 109

What may be funded from a risk budget?

- ☐ Corrections required due to off-specifications
- ☐ Impact analysis of requests for change
- ☒ Implementation of a fallback plan
- ☐ Preparation of the risk management approach

Explanation:

Reference http://prince2.wiki/Risk#Risk_Budget

Question 110

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- ☒ The senior user's responsibilities for realizing benefits
- ☐ Statements of actual versus forecast benefits at reviews
- ☐ The management actions needed to ensure benefits are realized
- ☐ No specific documents related to benefits are necessary

Question 111

What is a goal of the 'implement' step within the recommended risk management procedure?

- ☐ To prepare specific management responses to identified risks
- ☐ To monitor the effectiveness of actioned risk responses
- ☒ To estimate the risk to the project in terms of probability and impact
- ☐ To communicate information related to the risks faced by the project

Question 112

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- ☒ Quality management approach
- ☐ Communication management approach
- ☐ Change control approach
- ☐ Benefits management approach

Question 113

Why can PRINCE2 be applied to any type of project?

- ☐ Because it provides the project manager with procedures for managing project risks and issues
- ☒ Because it allows each member of the project management team to fully understand their role and responsibilities
- ☐ Because it separates the management of the project from the specialist work needed to deliver the products
- ☐ Because it provides the project manager with a planning procedure to plan the project more effectively

Explanation:

Reference <https://www.prince2.com/uk/prince2-methodology>

Question 114

Which is a minimum requirement for applying the organization theme?

- ☐ Each member of the project management team must have a written role description
- ☐ The roles of the project management team must be combined, wherever possible
- ☐ The project manager must be appointed from the supplier organization
- ☒ The frequency of communication to the project's stakeholders must be documented

Explanation:

Reference http://prince2.wiki/Themes#Organization_Theme

Question 115

Which is an objective of the 'directing a project' process?

- ☐ To review and approve a project mandate
- ☒ To ensure corporate or programme management has an interface to the project
- ☐ To define how risks, issues and changes will be managed
- ☐ To obtain approval for completed products

Explanation:

Reference http://prince2.wiki/Directing_a_Project#Objective

Question 116

When should the Project Board refer to corporate or programme management for a decision?

- ☐ The stage requires resources
- ☒ It is forecast that project level tolerance will be exceeded
- ☐ The Senior Supplier or Senior User needs to be changed
- ☐ Any request for change needs to be approved

Question 117

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [?] a management stage.

- ☐ when a stage plan has been prepared for
- ☐ at the beginning of
- ☐ when all the delivery steps have been completed within
- ☒ at, or close to the end of,

Explanation:

Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_131

Question 118

What is performed as part of the recommended risk management procedure?

- ☒ A budget to investigate issues is allocated
- ☐ Risk management practices are reviewed to ensure that they are performed effectively
- ☐ Information about risks to the projects is sent to project stakeholders
- ☐ Conflicts between the project and the programme board are resolved

Explanation:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

Question 119

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- ☐ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

Question 120

Which is a purpose of a Project Product Description?

- ☐ Records the costs and timescales for delivery of the project's final product
- ☐ Shows the dependencies between the project's products to aid planning
- ☐ Provides a list of all the products to be delivered by the project
- ☒ Defines what the project must deliver in order to gain acceptance

Question 121

Which is the purpose of the Change theme?

- ☐ Prevent change to baselined products
- ☒ Identify, assess and control any potential and approved changes to baselined products
- ☐ Establish mechanisms to monitor and compare actual achievements against those planned
- ☐ Assess and control uncertainty

Question 122

Which is a benefit of applying the 'tailor to suit the project' principle?

- ☐ Project management becomes less bureaucratic
- ☐ The capability of leadership is strengthened
- ☒ The project environment complexity is reduced
- ☐ The number of outputs is reduced

Question 123

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- ☐ Management strategies
- ☒ Plan
- ☐ Stakeholder interests
- ☐ Time-driven controls

Question 124

Which plan provides the Business Case with costs during the Initiating a Project process?

- ☐ Initiation Stage Plan
- ☒ Project Plan
- ☐ Stage Plan
- ☐ Team Plan

Question 125

Which is a purpose of the Risk theme?

- ☐ Establish a method for the implementation of continuous improvement during the project
- ☐ Identify, assess and control problems that have occurred
- ☐ Provide the Project Board with a time-driven control to capture all project risks
- ☒ Establish a cost-effective procedure to identify, assess and control risks

Question 126

Which is one of the six aspects of project performance that needs to be managed?

- ☐ Progress
- ☐ Change
- ☒ Risk
- ☐ Security

Question 127

How many tasks does the product-based planning technique describe?

- ☐ One
- ☐ Two
- ☐ Three
- ☒ Four

Question 128

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- ☐ Controlling a stage
- ☐ Closing a project
- ☐ Directing a project
- ☒ Managing a stage boundary

Explanation:

Reference <https://www.prince2.com/uk/prince2-processes>

Question 129

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- ☒ Manage by stages
- ☐ Manage by exception
- ☐ Continued business justification
- ☐ Learn from experience

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

Question 130

Which is a responsibility of a risk owner?

- ☐ Identify risks to the project that might occur in their department
- ☐ Own and authorize the use of the risk budget to fund risk responses
- ☒ Manage, monitor and control all aspects of an assigned risk
- ☐ Determine project risk appetite

Question 131

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- ☒ By providing a common understanding of the products required
- ☐ By providing the tolerances for the project manager's objectives
- ☐ By providing roles descriptions for the project management team
- ☐ By providing the justification for the project

Question 132

Which process is used to define how baselines will be established and controlled?

- ☐ Controlling a stage
- ☐ Directing a project
- ☐ Initiating a project
- ☒ Starting up a project

Explanation:

Reference <http://prince2.wiki/Quality>

Question 133

When should the level of tailoring be defined?

- ☐ During the initiation stage
- ☐ When reviewing what has been learned to date
- ☒ As a response to issues and risks experienced
- ☐ Before the project is triggered by the project mandate

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

Question 134

Who should act as the communication channel between a project and corporate or programme management?

- ☒ Project Board
- ☐ Project Assurance
- ☐ Project Manager
- ☐ Project Support

Question 135

Which is an objective of the Directing a Project process?

- ☐ Create and authorize the project mandate
- ☒ Provide management control and direction
- ☐ Control the day-to-day running of the project
- ☐ Provide accurate progress information to the Project Manager

Question 136

Which are advantages of a clear end to a project?

1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

- ☒ 1 and 2
- ☐ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference http://prince2.wiki/Closing_a_Project

Question 137

Which is a minimum requirement for applying the change theme?

- ☐ To identify whether an issue affects the continuation of the project
- ☒ To ensure each change is managed as an exception
- ☐ To produce a breakdown of the products to be produced
- ☐ To tailor all changes to improve the quality of the project

Question 138

According to PRINCE2, why might there be more than one business case for a project?

- ☐ There may be more than one management stage in the project
- ☒ The project may be in a commercial environment with a number of suppliers
- ☐ There may be more than one work package being delivered in the project
- ☐ The project may be in a programme environment

Explanation:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

Question 139

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- ☐ An exception
- ☒ A dis-benefit
- ☐ An off-specification
- ☐ A risk

Question 140

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

- ☐ 1 and 2
- ☒ 2 and 3
- ☐ 3 and 4
- ☐ 1 and 4

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

Question 141

Which is shown in a product breakdown structure?

- ☐ Management stages, major products and control points
- ☐ In which order the products should be created
- ☒ The major products that are to be developed in a plan
- ☐ What resources are required to develop the products

Question 142

Which does NOT reflect the PRINCE2 principle of continued business justification?

- ☐ There must be a justifiable reason for starting a project
- ☐ The business justification drives decision making
- ☒ If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- ☐ If a project can no longer be justified, it should be stopped

Question 143

What is an advantage of applying the 'learn from experience' principle?

- ☐ It allows the project board to delegate cost tolerances to the project manager
- ☐ It allows the project team to fully understand their roles and responsibilities
- ☐ It allows the project manager to delegate time tolerances to the team managers
- ☒ It allows the project team to identify improvements to be made during the project

Question 144

Who carries out audits that are independent of the project?

- ☒ Quality assurance
- ☐ Project Assurance
- ☐ Project Support
- ☐ Project Manager

Question 145

Which is a minimum requirement for applying the organization theme?

- ☒ The project's approach to engaging with its stakeholders must be defined
- ☐ Roles must be combined to reduce the number of individuals needed on the project
- ☐ During a procurement the senior supplier must be appointed from the customer organization
- ☐ The project team must change at each end stage of the project life cycle

Question 146

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

- ☐ 1 and 2
- ☐ 2 and 3
- ☒ 3 and 4
- ☐ 1 and 4

Question 147

Which is NOT included in the PRINCE2 definition of a project?

- ☐ A project is a temporary organization
- ☐ A project's purpose is to deliver one or more business products
- ☒ A project is part of 'business as usual'
- ☐ A project is based on an agreed Business Case

Question 148

Which is a purpose of the 'initiating a project' process?

- ☐ To decide if it is worthwhile to initiate a project
- ☐ To decide on the project approach
- ☒ To establish solid foundations for a project
- ☐ To identify the number of work packages required

Explanation:

Reference http://prince2.wiki/Initiating_a_Project#Objective

Question 149

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- ☐ Create a separate Project Board to manage the supplier elements of the project
- ☐ Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- ☒ Create user and supplier groups
- ☐ Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Question 150

How many management stages should a PRINCE2 project consist of?

- ☐ Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- ☐ Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- ☒ Initiation stage and at least one other management stage to cover the remainder of the project
- ☐ Start up stage, initiation stage and a closing stage

Question 151

Which is a purpose of the Risk theme?

- ☐ Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- ☒ Establish a cost-effective procedure to identify, assess and control uncertainty
- ☐ Establish mechanisms to control any unacceptable deviations from plan
- ☐ Establish mechanisms to manage risks at the corporate or programme level of an organization

Question 152

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- ☒ Progress
- ☐ Change
- ☐ Organization
- ☐ Quality

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

Question 153

What is the collective name for individuals or groups who may be affected by a project?

- ☐ Customers
- ☐ Project Support
- ☒ Stakeholders
- ☐ Team members

Question 154

Which is a minimum requirement for applying the quality theme?

- ☐ To use lessons to inform quality planning
- ☒ To use the prescribed approach to quality management
- ☐ To use external quality standards for quality control
- ☐ To use user stories to inform the project product description

Explanation:

Reference <http://prince2.wiki/Quality>

Question 155

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- ☐ a corporate
- ☒ a temporary
- ☐ an external
- ☐ a technical

Question 156

Which is NOT one of the PRINCE2 integrated elements?

- ☐ Tailoring PRINCE2 to the project environment
- ☐ The processes
- ☒ The products
- ☐ The themes

Question 157

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- ☐ change authority
- ☐ project assurance
- ☒ project support
- ☐ senior user

Explanation:

Reference http://prince2.wiki/Roles_and_responsibilities

Question 158

Within which integrated element does PRINCE2 set minimum requirements?

- ☒ Themes
- ☐ Processes
- ☐ Principles
- ☐ Project environment

Question 159

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- ☐ Change
- ☒ Cross-functional
- ☐ Unique
- ☐ Risk

Question 160

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- ☐ Closing a Project
- ☐ Managing a Stage Boundary
- ☒ Managing Product Delivery
- ☐ Directing a Project

Question 161

Which describes a risk effect?

- ☐ The uncertainty expressed as a negative or favourable occurrence
- ☐ The issue which is affecting the project and has resulted in a risk
- ☒ The impact(s) on the project objectives should the threat or opportunity occur
- ☐ The change in the status of a risk in response to actions taken to control it

Question 162

Why is the 'initiating a project' process used?

- ☐ To decide which project approach is suitable for the project
- ☒ To fully understand how the project objectives will be achieved before committing significant resources
- ☐ To produce the required work packages
- ☐ To enable corporate or programme management to give authorization to deliver a project

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

Question 163

What is the first task of product-based planning?

- ☐ Produce the Initiation Stage Plan
- ☒ Write the Project Product Description
- ☐ Identify dependencies
- ☐ Create the product breakdown structure

Question 164

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- ☐ At the start of the project
- ☒ Throughout each stage
- ☐ When a change is raised
- ☐ In exception situations

Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

Question 165

Which is a benefit of using PRINCE2?

- ☐ Is a method specifically designed for technical projects
- ☒ Provides for the efficient and economic use of management time
- ☐ Includes many of the proven planning techniques, such as critical path analysis
- ☐ Can be used to manage both projects and programmes

Question 166

Which document should record the agreed amount of risk budget for a project?

- ☐ Project Brief
- ☒ Project Plan
- ☐ Risk Management Strategy
- ☐ Risk Register

Question 167

Which is a purpose of the Starting up a Project process?

- ☒ Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- ☐ Define the means of communication between the project and corporate or programme management
- ☐ Define the project controls
- ☐ Record any identified risks in the Risk Register

Question 168

According to PRINCE2, which characteristic is necessary for an effective project board?

- ☒ An ability to delegate
- ☐ An attention to detail
- ☐ A calm management style
- ☐ A 'problem-solving' approach

Explanation:

Reference <https://www.prince2primer.com/project-board/>

Question 169

Which theme verifies that a project's products are fit for purpose?

- ☐ Business case
- ☐ Organization
- ☒ Quality
- ☐ Progress

Explanation:

Reference <http://prince2.wiki/Quality>

Question 170

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- ☐ Checkpoint Report
- ☐ Highlight Report
- ☒ Issue Report
- ☐ Product Status Account

Question 171

Which is a minimum requirement for applying the organization theme?

- ☒ To document the project management team structure
- ☐ To define the experience required for each project role
- ☐ To include external stakeholders on the project board
- ☐ To train project team members in the use of PRINCE2

Explanation:

Reference http://prince2.wiki/Themes#Organization_Theme